

PPPM/2568-023

28 November 2025

Subject: Report on Solutions in the case of the company's securities were posted in the "CB" sign

To: The President

The Stock Exchange of Thailand (SET)

PP Prime Public Company Limited (The Company) held a Public Presentation Meeting No. 4/2025 on 28 November 2025 to provide information to investors and shareholders in which the Company's securities were posted on the "CB" sign due to the net loss for 3 consecutive years and shareholders' equity < 100% of paid-up capital for Quarter3 of 2025 Financial Statements Ending 30 September 2025, the key points are summarized as follows:

Causes of continued losses

- Losses from past investments in the energy business in Japan.
- The aquatic feed business has low gross profits and faces intense competition.
- Many customers suffered losses due to aquatic animal disease outbreaks and the economic downturn, resulting in losses from uncollectible debt.
- Selling and administrative expenses decreased less than the decrease in revenue.
- High financial costs from debt and interest expenses.

Causes of losses in Quarter3 of 2025

- 1) Revenue remains below the break-even point. Profit after deducting variable costs is still insufficient to cover fixed expenses.
- 2) Impairment losses and expected credit losses are approximately 5.62 million baht.
- 3) Foreign exchange losses are approximately 33 million baht.

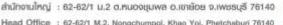
Corrective Guideline

- 1) "Stop the bleeding"
 - 1. Divest non-core investments and divest unused assets.
 - In the process of terminating subsidiaries abroad to stop various related expenses.
 - 2. Reduce expenses.
 - Reduce manpower in proportion to the size of the business being reduced.

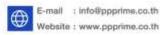


PP PRIME PUBLIC COMPANY LIMITED













- Modify or cancel certain service contracts to be consistent with the current business situation.
- 2) "Revitalize your core business": Cut the fat, make profits from what you do best.
 - 1. Expand markets to increase revenue.
 - 2. Focus on high-margin products to increase profit margins.
 - 3. Closely control production costs.
 - 4. Improve machine efficiency and maximize production capacity.
- 3) "Organizational and Financial Restructuring": Strengthen Strength.
 - 1. Adjust the internal organizational structure to suit the situation.
 - 2. Find a strategic partner to increase your income.
 - 3. Find additional sources of working capital to enable further business expansion.

Please be informed accordingly.

Yours sincerely,

(Mr. Wiboon Rasmeepaisarn)

Chief Executive Officer

PP Prime Public Company Limited

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