



PPPM/2568-023

28 November 2025

Subject: Report on Solutions in the case of the company's securities were posted in the "CB" sign

To: The President
The Stock Exchange of Thailand (SET)

PP Prime Public Company Limited (The Company) held a Public Presentation Meeting No. 4/2025 on 28 November 2025 to provide information to investors and shareholders in which the Company's securities were posted on the "CB" sign due to the net loss for 3 consecutive years and shareholders' equity < 100% of paid-up capital for Quarter3 of 2025 Financial Statements Ending 30 September 2025, the key points are summarized as follows:

Causes of continued losses

- Losses from past investments in the energy business in Japan.
- The aquatic feed business has low gross profits and faces intense competition.
- Many customers suffered losses due to aquatic animal disease outbreaks and the economic downturn, resulting in losses from uncollectible debt.
- Selling and administrative expenses decreased less than the decrease in revenue.
- High financial costs from debt and interest expenses.

Causes of losses in Quarter3 of 2025

- 1) Revenue remains below the break-even point. Profit after deducting variable costs is still insufficient to cover fixed expenses.
- 2) Impairment losses and expected credit losses are approximately 5.62 million baht.
- 3) Foreign exchange losses are approximately 33 million baht.

Corrective Guideline

- 1) "Stop the bleeding"
 1. Divest non-core investments and divest unused assets.
 - In the process of terminating subsidiaries abroad to stop various related expenses.
 2. Reduce expenses.
 - Reduce manpower in proportion to the size of the business being reduced.



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PP PRIME PUBLIC COMPANY LIMITED



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- Modify or cancel certain service contracts to be consistent with the current business situation.
- 2) "Revitalize your core business": Cut the fat, make profits from what you do best.
1. Expand markets to increase revenue.
 2. Focus on high-margin products to increase profit margins.
 3. Closely control production costs.
 4. Improve machine efficiency and maximize production capacity.
- 3) "Organizational and Financial Restructuring": Strengthen Strength.
1. Adjust the internal organizational structure to suit the situation.
 2. Find a strategic partner to increase your income.
 3. Find additional sources of working capital to enable further business expansion.

Please be informed accordingly.

Yours sincerely,

(Mr. Wiboon Rasmeepaisarn)

Chief Executive Officer

PP Prime Public Company Limited

Corporate Secretary Office

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